BRISTOL CITY COUNCIL AUDIT COMMITTEE

11 March 2016

Report of: Service Director (Finance)

Title: BDO's Planning report to the Audit Committee 2015-16

Ward: Citywide

Officer presenting report: BDO LLP

Contact telephone number:

RECOMMENDATION

The Audit Committee note, and comment as appropriate, on BDO's Annual Audit Plan for 2015-16.

Summary

Attached to this report is the BDO Audit Plan 2015-16, which sets out the work they will carry out in discharging their responsibilities to give an opinion on the Council's financial statements and a conclusion on the Council's arrangements for achieving value for money.

The key considerations set out within this report are:

This plan sets out BDO's responsibilities under the Code of Audit Practice.

The plan includes an outline of the key issues relevant to the audit of the financial statements and an initial assessment of key risks and the planned response to these risks.

Policy

None affected by this report. The Audit Commission has statutory responsibility for inspection and assessment at the Council. BDO are the Council's appointed external auditors. In carrying out their audit and inspection duties they have to comply with the relevant statutory requirements. In particular these are the Audit Commission Act 1998 and the Code of Audit Practice with regard to audit, and the Local Government Act 1999 with regard to best value and inspection.

Consultation

Internal: BDO consulted with senior finance officers before finalising the

Audit Plan.

External: None.

Other Options Considered

Not applicable.

Risk Assessment

Not as a result of this report.

Equalities Impact Assessment

There are no issues arising from this report.

Legal and Resource Implications

None arising from this report.

Appendices:

Appendix 1: BDO's Audit Plan 2015-16.

LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985

Background Papers: None

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BRISTOL CITY COUNCIL

PLANNING REPORT TO THE AUDIT COMMITTEE Audit for the year ending 31 March 2016

Date of issue: 2 March 2016



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INTRODUCTION

PURPOSE AND USE OF OUR REPORT

The purpose of this report is to highlight and explain the key issues which we believe to be relevant to the audit of the financial statements and use of resources of the authority for the year ending 31 March 2016. It forms a key part of our communication strategy with you, a strategy which is designed to promote effective two-way communication throughout the audit process. Planning is an iterative process and our plans, reflected in this report, will be reviewed and updated as our audit progresses.

This report has been prepared solely for the use of the Audit Committee and should not be shown to any other person without our express permission in writing.

In preparing this report, we do not accept or assume responsibility for any other purpose, or to any other person to whom it is shown or into whose hands it may come, except when expressly agreed by our prior written consent. If others choose to rely on the contents of this report, they do so entirely at their own risk.

CONTENT OF OUR REPORT

In this report, we set out the following:

- Our team and responsibilities for this year's audit
- Our client service commitment
- An overview of the audit timetable with key dates and deliverables
- The audit scope and objectives
- Our preliminary evaluation of materiality
- Our overall audit strategy
- Our initial assessment of the key audit risks and other relevant matters along with our planned audit approach
- Confirmation of independence and consideration of any independence related matters
- Our proposed fees for the audit.

YOUR BDO TEAM



Greg Rubins is the engagement lead and has the primary responsibility to ensure that the appropriate audit opinion is given on the financial statements.

In meeting this responsibility, he will ensure that the audit has resulted in obtaining sufficient and appropriate evidence to provide reasonable, but not absolute, assurance that:

- the financial statements are free from material misstatement, whether due to fraud or error
- the authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

Greg Rubins is responsible for the overall quality of the engagement.

OUR CLIENT SERVICE COMMITMENT TO YOU

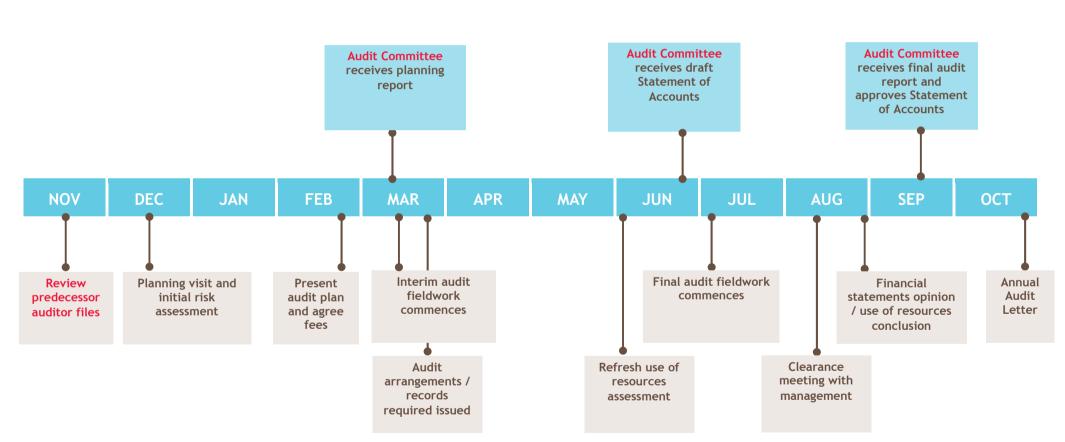
CLIENT SERVICE EXPECTATIONS



ENGAGEMENT TIMETABLE

TIMETABLE

The timeline below identifies the key dates and anticipated meetings for the production and approval of the audited financial statements and completion of the use of resources audit.



-CONTINUOUS COMMUNICATIONS

AUDIT SCOPE AND OBJECTIVES

SCOPE AND OBJECTIVES

Our audit scope covers the audit in accordance with the NAO Code of Audit Practice, International Standards on Auditing (UK and Ireland) and other guidance issued by the NAO.

To form an opinion on whether:

FINANCIAL S	TATEMENTS	OTHER INFORMATION	WGA CONSOLIDATION	USE OF RESOURCES
The financial statements give a true and fair view of the financial position of the authority and its expenditure and income for the period in question.	2 The financial statements have been prepared properly in accordance with the relevant accounting and reporting framework as set out in legislation, applicable accounting standards or other direction.	3 Other information published together with the audited financial statements is consistent with the financial statements (including the governance statement).	The return required to facilitate the preparation of WGA consolidated accounts is consistent with the audited financial statements.	5 The authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources.
ADDITIONAL POW	ERS AND DUTIES			
6 To consider the issue of a report in the public interest. To make a written recommendation to the authority.	 To allow electors to raise questions about the accounts and consider objections. To apply to the court for a declaration that an item of account is contrary to law. To consider whether to issue an advisory notice or to make an application for judicial review. 			

MATERIALITY

AUTHORITY MATERIALITY		
	MATERIALITY	CLEARLY TRIVIAL THRESHOLD
Bristol City Council	18,800,000	£564,000

Please see Appendix I for detailed definitions of materiality and triviality.

Planning materiality for the Council has been based on 1.75% of the budgeted gross expenditure. At this stage, the figure is based on the forecast outturn per the December management accounts. This will be revisited when the draft financial statements are received for audit.

The clearly trivial amount is based on 3% of the materiality level.

OVERALL AUDIT STRATEGY

We will perform a risk based audit on the authority's financial statements and use of resources

This enables us to focus our work on key audit areas.

Our starting point is to document our understanding of the authority's business and the specific risks it faces. We discussed the changes to the business and management's own view of potential audit risk during our planning visit in order to gain an understanding of the authority's activities and to determine which risks impact on our audit. We will continue to update this assessment throughout the audit.

For the financial statements audit, we also confirm our understanding of the accounting systems in order to ensure their adequacy as a basis for the preparation of the financial statements and that proper accounting records have been maintained.

For the use of resources audit, we consider the significance of business and operational risks insofar as they relate to 'proper arrangements', including risks at both sector and authority-specific level, and draw on relevant cost and performance information as appropriate.

We then carry out our audit procedures in response to risks.

Risks and planned audit responses

For the financial statements audit, under International Standard on Auditing 315 "Identifying and assessing the risks of material misstatement through understanding the entity and its environment", we are required to consider significant risks that require special audit attention.

In assessing a risk as significant, we exclude the effects of identified controls related to the risk. The ISA requires us at least to consider:

- Whether the risk is a risk of fraud
- Whether the risk is related to recent significant economic, accounting or other developments and, therefore, requires specific attention
- The complexity of transactions
- Whether the risk involves significant transactions with related parties

- The degree of subjectivity in the measurement of financial information related to the risk, especially those measurements involving a wide range of measurement uncertainty
- Whether the risk involves significant transactions that are outside the normal course of business for the entity, or that otherwise appear to be unusual.

For the use of resources audit, the NAO has provided information on potential significant risks such as:

- Organisational change and transformation
- Significant funding gaps in financial planning
- Legislative or policy changes
- Repeated financial difficulties or persistently poor performance
- Information from other inspectorates and review agencies suggesting governance issues or poor service performance.

We consider the relevance of these risks to the authority in forming our risk assessment and audit strategy.

Internal audit

We will ensure that we maximise the benefit of the overall audit effort carried out by internal audit and ourselves, whilst retaining the necessary independence of view.

We understand that internal audit reviews have been undertaken across a range of accounting systems and governance subjects. We will consider these reports as part of our audit planning and consider whether we are able to place any reliance on internal audit work as evidence of the soundness of the control environment.

KEY AUDIT RISKS AND OTHER MATTERS

Key: Significant risk Normal risk Other issue

RISK	DESCRIPTION	PLANNED AUDIT RESPONSE	EXTERNAL DATA TO BE USED TO CORROBORATE AUDIT EVIDENCE
Management override	The primary responsibility for the detection of fraud rests with management. Their role in the detection of fraud is an extension of their role in preventing fraudulent activity. They are responsible for establishing a sound system of internal control designed to support the achievement of departmental policies, aims and objectives and to manage the risks facing the organisation; this includes the risk of fraud.	Our audit is designed to provide reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. We are not responsible for preventing fraud or corruption, although our audit may serve to act as a deterrent. We consider the manipulation of financial results through the use of journals and management estimates as a significant fraud risk.	Not applicable.
	Under International Standards on Auditing (UK and Ireland) 240, there is a presumed significant risk of management override of the system of internal controls.	In every organisation, management may be in a position to override routine day to day financial controls. Accordingly, our audit has been designed to consider this risk and adapt procedures accordingly.	
	Under International Standard on Auditing 240 "The Auditor's responsibility to consider fraud in an audit of financial statements" there is a presumption that income recognition presents a fraud risk. For local authorities, the risks can be identified as affecting the completeness, accuracy and existence of income.	We will carry out audit procedures to gain an understanding of the authority's internal control environment for the significant income streams, including how this operates to prevent loss of income and ensure that income is recognised in the correct accounting period.	Government grant funding will be agreed to information published by the sponsoring Department.
Revenue recognition	In particular, we consider there to be a significant risk in respect of the existence (recognition) and accuracy of the revenue and capital of grants that are subject to performance and / or conditions before these may be recognised as	We will test a sample of grants subject to performance and / or conditions to confirm that conditions of the grant have been met before the income is recognised in the CIES.	
	revenue in the comprehensive income and expenditure statement (CIES).	We will test a sample of fees and charges income to ensure income has been recorded in the correct period	
	We also consider there to be a significant risk in relation to the completeness and existence of fees and charges in relation to Adult Services income recorded in the CIES.	and that all income that should have been recorded has been recorded.	

RISK	DESCRIPTION	PLANNED AUDIT RESPONSE	EXTERNAL DATA TO BE USED TO CORROBORATE AUDIT EVIDENCE
	The Code has introduced a change in the basis of valuation of investment properties (IFRS 13), from a market value to a 'highest and best use' valuation. There is a possibility that valuations may be significantly different in certain circumstances particularly where an investment property could be developed for use with alternative consents, such as residential conversion, or where a current lease term is coming to an end and the property could be developed to enhance rental amounts.	We will review the instructions provided to the valuer and review the valuer's skills and expertise in order to determine if we can rely on the management expert. We will confirm that the basis of valuation for assets valued in year is appropriate based on their usage and relevant observable inputs.	We will review independent data that shows indices and price movements for investment properties in the region.
Investment property valuations	The Council will instruct the valuer to carry out the annual valuation of the investment property portfolio having regard to the possibility of significant change in valuations under the highest and best use approach.		
	This is not considered to be a change in accounting policy but a change in estimation technique that should be applied prospectively from 1 April 2015.		
	Due to the significant carrying value of investment properties and inherent uncertainty that this new valuation basis could introduce, there is a risk that investment properties may not be appropriately valued as at 31 March 2015 and 31 March 2016.		

RISK	DESCRIPTION	PLANNED AUDIT RESPONSE	EXTERNAL DATA TO BE USED TO CORROBORATE AUDIT EVIDENCE
Property, plant and equipment valuations	Local authorities are required to ensure that the carrying value of property, plant and equipment (PPE) is not materially different to the fair value at the balance sheet date. The Council carries out a rolling programme to ensure that all Property, Plant and Equipment required to be measured at fair value is revalued at least every 5 years. Valuations of land and buildings are carried out in accordance with the methodologies and bases for estimation set out in the professional standards for RICS. A review of Other land and buildings was also carried out in the prior year to ensure that the previous valuation is not materially different to the fair value and no issues arose from this.	We will review the instructions provided to the valuer and review the valuer's skills and expertise in order to determine if we can rely on the management expert. We will confirm that the basis of valuation for assets valued in year is appropriate based on their usage. We will confirm that an instant build modern equivalent asset basis has been used for assets valued at DRC. We will review valuation movements against indices of price movements for similar classes of assets and follow up valuation movements that appear unusual against indices.	We will review independent data that shows indices and price movements for classes of assets against the percentage movement applied by the Council.
Group entities	There are a number of entities/transactions which have been set/entered into up by the Council in the prior year that we need to assess the impact on the current years accounts: Bristol Waste Limited - the Council set up a company and has transferred the waste contract for the area to be run through this company. Due to the materiality of this company, this is likely to need to be treated as a group company and therefore consolidated into the accounts in the current year. Better Care Fund - due to the changes in regulations the health care funding in the current year is made through a new pooling arrangement with the Bristol Clinical Commissioning Group (BCCG).	We will review the accounts of Bristol Waste Limited and ensure that they are correctly consolidated into the Councils accounts. We will need to understand the contract and ensure that it is accounted for correctly within the Council accounts in the current year. We will liaise with the BCCG's auditors of the Better Care Fund to agree the correct treatment.	We will review the accounts prepared by Bristol Waste Limited.

RISK	DESCRIPTION	PLANNED AUDIT RESPONSE	EXTERNAL DATA TO BE USED TO CORROBORATE AUDIT EVIDENCE
	the market value of assets held in the Avon Pension Fund and	We will agree the disclosures to the information provided by the pension fund actuary.	We will agree the disclosures to the report received from the actuary.
Pension liability assumptions	the estimated future liability to pay pensions. An actuarial estimate of the pension fund liability is calculated by an independent firm of actuaries with specialist knowledge and experience. The estimate is based on the most up to date membership data held by the pension fund and has regard to local factors such as mortality rates and expected pay rises along with other assumptions around inflation when calculating the liability. There is a risk the valuation is not based on accurate membership data or uses inappropriate assumptions to value the liability.	We will review the controls for providing accurate membership data to the actuary. We will review the reasonableness of the assumptions used in the calculation against other local government actuaries and other observable data. We will liaise with the pension fund auditors to ensure that we have the correct information within the required timescales.	We will use the consulting actuary report for the review of the methodology of the actuary and reasonableness of the assumptions.
Non-domestic rates appeals provision	Billing authorities are required to estimate the value of potential refund of business rates arising from rate appeals, including backdated appeals. The Valuation Office Agency (VOA) provides information regarding the appeals currently being assessed and settled. Management use this information to calculate a success rate for specific business types for settled appeals, and applies an appropriate rate to each type of business appeal still outstanding at year end. We consider there to be a risk in relation to the estimation of the provision due to potential incomplete data and assumptions used in calculating the likely success rate of appeals. We are aware that some NHS organisations are also appealing their business rate charge and are seeking to obtain charitable status to claim mandatory rate relief.	We will review the accuracy of the appeals data to confirm that it is complete based on the VAO list, and that settled appeals are removed. We will review the assumptions used in the preparation of the estimate including the historic success rates to confirm if the rates applied are appropriate. We will monitor progress with the potential rate relief claims from NHS organisations and the potential impact on the collection fund account.	We will compare the listing of current appeals to listings from the VOA.

AUDIT RISK AREAS - FINANCIAL STATEMENTS EXTERNAL DATA TO BE USED TO RISK DESCRIPTION PLANNED AUDIT RESPONSE CORROBORATE AUDIT EVIDENCE The Code will adopt the revised basis for valuations of We will review the 'new standards adopted but not yet Not applicable. highways network assets from 2016/17 (depreciated historic implemented' disclosure note to ensure that the potential cost to depreciated replacement cost), and this will require impact (where quantified) on the 2016/17 financial **Highways** network assets implementation from 1 April 2016 but with no restatement statements on the valuation of the highways network for 2015/16. asset is disclosed.

any cases of material fraud or error, to their knowledge.

RISK

AUDIT RISK AREAS - FINANCIAL STATEMENTS EXTERNAL DATA TO BE USED TO DESCRIPTION PLANNED AUDIT RESPONSE CORROBORATE AUDIT EVIDENCE We need to consider if the disclosures in the financial We will document the related party transactions Companies House searches for statements concerning related party transactions are identification procedures in place and review relevant undisclosed interests. complete and adequate and in line with the requirements of information concerning any such identified transactions. Consideration We will discuss with management and review councillors the accounting standards. of related party and Senior Management declarations to ensure there are no potential related party transactions which have not been disclosed. This is something we will require you to include in your management representation letter to us. Not applicable. The Council will be required to produce a 'Narrative Report' We will compare the narrative report against the Code requirements to ensure that all elements of the narrative replacing the Explanatory Foreword in the financial report are correctly included. statements. Narrative reporting The Narrative Report includes additional information not We will review the narrative report to ensure consistency with our understanding of the entity and the financial previously included in the Explanatory Foreword. statements. We are required to discuss with you the possibility of We will continue to consider throughout the audit process Not applicable. material misstatement, due to fraud or error. and discuss with management. Fraud and error We are informed by management that there have not been

AUDIT RISK AREAS - USE OF RESOURCES

RISK	DESCRIPTION	PLANNED AUDIT RESPONSE	EXTERNAL DATA TO BE USED TO CORROBORATE AUDIT EVIDENCE
Sustainable finances	2015/16 is the second year of the Council's 3 year medium term financial framework. There have been challenges in the period, particularly meeting the increasing costs of social care. A financial stock take exercise is being undertaken to ensure all savings identified for 2015/16 have been met. The Council has a break even position expected for 2016/17 but the pressures of further funding reductions, social care demand and new costs such as the national living wage have contributed to a potential gap of £13.7m in 2017/18, rising to £75.3m by 2019/20. Identifying the required level of savings from 2017/18 will be a challenge and is likely to require difficult decisions around service provision and alternative delivery models.	We will review the assumptions used in the Medium Term Financial Strategy and assess the reasonableness of the cost pressures and the amount of Government grant reductions applied. We will monitor the delivery of the budgeted savings in 2015/16 and the plans to reduce services costs and increase income from 2017/18. We will also review the strategies to close the budget gap after 2016/17.	Not applicable
Commercialisation of services	As stated on page 10 the Council has established Bristol Waste Limited to run its waste contract. The Council has also established Bristol Energy & Technology Services (Supply) Limited to provide energy supplies to residents and although this is immaterial in 2015/16 the objectives are to grow the company. The use of commercial vehicles by Councils can be a useful way to generate increased income and deliver new services but they also present risks around governance and finance.	We will review the business plans for the new companies and the proposed governance structures, as well as the financial commitment and risk to the Council. We will also review internal audit's work in this area, taking reliance on it where possible.	Company accounts and business plans.

AUDIT RISK AREAS - USE OF RESOURCES

RISK	DESCRIPTION	PLANNED AUDIT RESPONSE	EXTERNAL DATA TO BE USED TO CORROBORATE AUDIT EVIDENCE
Partnership working	The guidance from the NAO on value for money requires us to consider partnership working by the Council. The Council has historically had some shared services arrangements in place with other Councils around procurement and social care provision. In 2015/16 the Council also entered into a Better Care Fund (BCF) agreement with Bristol Clinical Commissioning Group (BCCG). This will lead to a pooled budget of around £30m to provide integrated care to Bristol residents. As with any partnership arrangements, there are risks around governance, control and value for money. The BCF is being established across England and we do not see any evidence to date of heightened risks in Bristol but it will remain an area of audit focus.	We will review the plans the Council has in place for joint working, particularly around the BCF. We will assess whether the Council has considered adequately the risks around BCF, the governance of the Fund and how value for money is measured.	We will co-ordinate our work with BCCG's auditors and also review publicly available information produced by BCCG.

INDEPENDENCE

INDEPENDENCE

Under Auditing and Ethical Standards, we are required as auditors to confirm our independence to 'those charged with governance'. In our opinion, and as confirmed by you, we consider that for these purposes it is appropriate to designate the Audit Committee as those charged with governance.

Our internal procedures are designed to ensure that all partners and professional staff are aware of relationships that may be considered to have a bearing on our objectivity and independence as auditors. The principal statements of policies are set out in our firm-wide guidance. In addition, we have embedded the requirements of the Standards in our methodologies, tools and internal training programmes. The procedures require that engagement leads are made aware of any matters which may reasonably be thought to bear on the firm's independence and the objectivity of the engagement lead and the audit staff. This document considers such matters in the context of our audit for the period ended 31 March 2016. We have not identified any potential threats to our independence as auditors. We confirm that the firm complies with the Financial Reporting Council's Ethical Standards for Auditors and, in our professional judgement, is independent and objective within the meaning of those Standards.

In our professional judgement the policies and safeguards in place ensure that we are independent within the meaning of all regulatory and professional requirements and that the objectivity of the audit engagement partner and audit staff is not impaired. These policies include partner and manager rotation. The table in appendix II sets out the length of involvement of key members of the audit team and the planned year of rotation.

Should you have any comments or queries regarding this confirmation we would welcome their discussion in more detail.

FEES SUMMARY

Our proposed fees, excluding VAT, for the year ending 31 March 2016 are:

	£
Audit fee	203,687
Certification fee (Housing benefits subsidy)	10,703
Total audit and certification fees:	214,390
Fees for audit related services (see below)	£1,500
Fees for non-audit services (see below)	-
TOTAL FEES	215,890

OTHER FEES ANALYSIS	£
Audit related services:	
Innovate UK funded Venturer project	1,500
Total	1,500
Non audit services:	
	-
Total	1,500

Fee invoices will be raised as set out below, following which our firm's standard terms of business state that full payment is due within 14 days of receipt of invoice:

- Audit fee is being paid quarterly in arrears from end June 2015
- Certification of the housing benefits subsidy claim will be billed on completion of the work.

Our fee is based on the following assumptions

The complete draft financial statements and supporting work papers will be prepared to a standard suitable for audit. All balances will be reconciled to underlying accounting records.

Key dates will be met, including receipt of draft accounts and working papers prior to commencement of the final audit fieldwork.

We will receive only one draft of the Statement of Accounts prior to receiving the final versions for signing.

Within reason, personnel we require to hold discussions with will be available during the period of our on-site work (we will set up meetings with key staff in advance).

APPENDIX I: MATERIALITY

CONCEPT AND DEFINITION

- The concept of materiality is fundamental to the preparation of the financial statements and the audit process and applies not only to monetary misstatements but also to disclosure requirements and adherence to appropriate accounting principles and statutory requirements.
- We apply the concept of materiality both in planning and performing our audit, and in evaluating the effect of misstatements. For planning, we consider materiality to be the magnitude by which misstatements, including omissions, could influence the economic decisions of reasonable users that are taken on the basis of the financial statements. In order to reduce to an appropriately low level the probability that any misstatements exceed materiality, we use a lower materiality level, performance materiality, to determine the extent of testing needed. Importantly, misstatements below these levels will not necessarily be evaluated as immaterial as we also take account of the nature of identified misstatements, and the particular circumstances of their occurrence, when evaluating their effect on the financial statements as a whole.
- Materiality therefore has qualitative as well as quantitative aspects and an item may be considered material, irrespective of its size, if it has an impact on (for example):
 - Narrative disclosure e.g. accounting policies, going concern
 - Instances when greater precision is required (e.g. senior management remuneration disclosures).
- International Standards on Auditing (UK & Ireland) also allow the auditor to set a lower level of materiality for particular classes of transaction, account balances or disclosures for which misstatements of lesser amounts than materiality for the financial statements as a whole could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

CALCULATION AND DETERMINATION

- We have determined materiality based on professional judgement in the context of our knowledge of the authority, including consideration of factors such as sector developments, financial stability and reporting requirements for the financial statements.
- We determine materiality in order to:
 - Assist in establishing the scope of our audit engagement and audit tests
 - Calculate sample sizes
 - Assist in evaluating the effect of known and likely misstatements on the financial statements.

APPENDIX I: MATERIALITY Continued

REASSESSMENT OF MATERIALITY

- We will reconsider materiality if, during the course of our audit engagement, we become aware of facts and circumstances that would have caused us to make a different determination of planning materiality if we had been aware.
- Further, when we have performed all our tests and are ready to evaluate the results of those tests (including any misstatements we detected) we will reconsider whether materiality combined with the nature, timing and extent of our auditing procedures, provided a sufficient audit scope. If we conclude that our audit scope was sufficient, we will use materiality to evaluate whether uncorrected misstatements (individually or in aggregate) are material.
- You should be aware that any misstatements that we identify during our audit, both corrected and uncorrected errors, might result in additional audit procedures being necessary.

UNADJUSTED ERRORS

- In accordance with auditing standards, we will communicate to the Audit Committee all uncorrected misstatements identified during our audit, other than those which we believe are 'clearly trivial'.
- Clearly trivial is defined as matters which will be of a wholly different (smaller) order of magnitude than the materiality thresholds used in the audit, and will be matters that are clearly inconsequential, whether taken individually or in aggregate.
- We will obtain written representations from the Audit Committee confirming that in their opinion these uncorrected misstatements are immaterial, both individually and in aggregate and that, in the context of the financial statements taken as a whole, no adjustments are required.
- There are a number of areas where we would strongly recommend/request any misstatements identified during the audit process being adjusted. These include:
 - Clear cut errors whose correction would cause non-compliance with statutory requirements, management remuneration, other contractual obligations or governmental regulations that we consider are significant.
 - Other misstatements that we believe are material or clearly wrong.

APPENDIX II: INDEPENDENCE

INDEPENDENCE - ENGAGEMENT TEAM ROTATION			
SENIOR TEAM MEMBERS	NUMBER OF YEARS INVOLVED	ROTATION TO TAKE PLACE IN YEAR ENDED	
Greg Rubins - Engagement lead	1	2021	
Engagement quality control reviewer	1	2025	
Pamela Evans - Project manager	1	2026	

The matters raised in our report prepared in connection with the audit are those we believe should be brought to your attention. They do not purport to be a complete record of all matters arising. This report is prepared solely for the use of the organisation and may not be quoted nor copied without our prior written consent. No responsibility to any third party is accepted.

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